

RESEARCH ON EARLY CAREER FACULTY SUCCESS

What's the secret of faculty who are off to a great start?

Strong body of research on:

- Factors that influence success
- Comparisons between successful faculty and the rest

QuickStarters: New faculty who get off on the right foot and quickly adapt to the context and expectations of the university, setting themselves up for long term success, as judged by:

- their colleagues
- their students
- themselves

Less than 10% of new faculty turn out to be QuickStarters!



OBJECTIVES

By the end of this workshop, you should be able to:

- 1. Define QuickStarters
- 2. Discuss characteristics that impede quick starts
- 3. Discuss strategies that QuickStarters employ
- 4. Contribute additional advice to your colleagues





IMPEDIMENTS TO QUICK STARTS

- Defensiveness
- Externalization
- Overpreparation
- Inability to decenter themselves
- Inability to contain tasks





Teaching	Research	Service
	Teaching	Teaching Research

Rule	Teaching	Research	Service
1. Wait	√	✓	✓

Rule	Teaching	Research	Service
1. Wait	✓	✓	✓
2. Begin Early, before feeling ready	✓	✓	√

Rule	Teaching	Research	Service
1. Wait	✓	✓	✓
2. Begin Early, before feeling ready	✓	✓	√
3. Work in brief, regular sessions	✓	✓	

Rule	Teaching	Research	Service
1. Wait	✓	✓	√
2. Begin Early, before feeling ready	✓	✓	√
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	

Rule	Teaching	Research	Service
1. Wait	✓	✓	√
2. Begin Early, before feeling ready	✓	✓	√
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		

Rule	Teaching	Research	Service
1. Wait	✓	✓	√
2. Begin Early, before feeling ready	✓	√	√
3. Work in brief, regular sessions	✓	√	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	√	

Rule	Teaching	Research	Service
1. Wait	✓	✓	✓
2. Begin Early, before feeling ready	✓	√	✓
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	✓	✓	

Rule	Teaching	Research	Service
1. Wait	√	√	√
2. Begin Early, before feeling ready	✓	✓	✓
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	✓	✓	
8. Moderate attachments and reactions		✓	

Rule	Teaching	Research	Service
1. Wait	√	✓	√
2. Begin Early, before feeling ready	✓	✓	✓
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	✓	✓	
8. Moderate attachments and reactions		✓	
9. Let others do some of the work	✓	✓	✓

Rule	Teaching	Research	Service
1. Wait	√	✓	√
2. Begin Early, before feeling ready	✓	✓	✓
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	✓	✓	
8. Moderate attachments and reactions		✓	
9. Let others do some of the work	✓	✓	✓
10. Moderate wasted effort		✓	

Rule	Teaching	Research	Service
1. Wait	✓	✓	✓
2. Begin Early, before feeling ready	✓	✓	✓
3. Work in brief, regular sessions	✓	✓	
4. Stop in timely fashion	✓	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	✓	✓	
8. Moderate attachments and reactions		✓	
9. Let others do some of the work	✓	√	✓
10. Moderate wasted effort		✓	
11. Work with balance		✓	

Rule	Teaching	Research	Service
1. Wait	✓	√	√
2. Begin Early, before feeling ready	✓	✓	✓
3. Work in brief, regular sessions	√	✓	
4. Stop in timely fashion	√	✓	
5. Moderate attachment to content and overreaction to criticism	✓		
6. Moderate negative thinking	✓	✓	
7. Moderate emotions	√	✓	
8. Moderate attachments and reactions		✓	
9. Let others do some of the work	√	✓	✓
10. Moderate wasted effort		✓	
11. Work with balance		✓	
12. Get struggling peers to accept some of your help			√

MICHELE'S ADVICE

- Don't assume your work will speak for itself; tell your story!
- Learn to say no
- Understand the bar in each of your performance areas
- If you need them, plan for external letters
- Look for the unspoken rules in your context



IDEAS SO FAR

What additional strategies/advice would you offer your

peers?

Jot it down here:
bit.ly/QuickStarters

(Or scan this QR code)





REFERENCES

- Boice, R. (2000) Advice for New Faculty Members: Nihil Nimus. Allyn & Bacon.
- Boice, R. (1991) Quick Starters: New Faculty Who Succeed. New Directions In Teaching And Learning, 48, 111-121.

